



# COTS in Space EEE Components

**Don't close your eyes.  
Open your mind.**

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## COTS Population

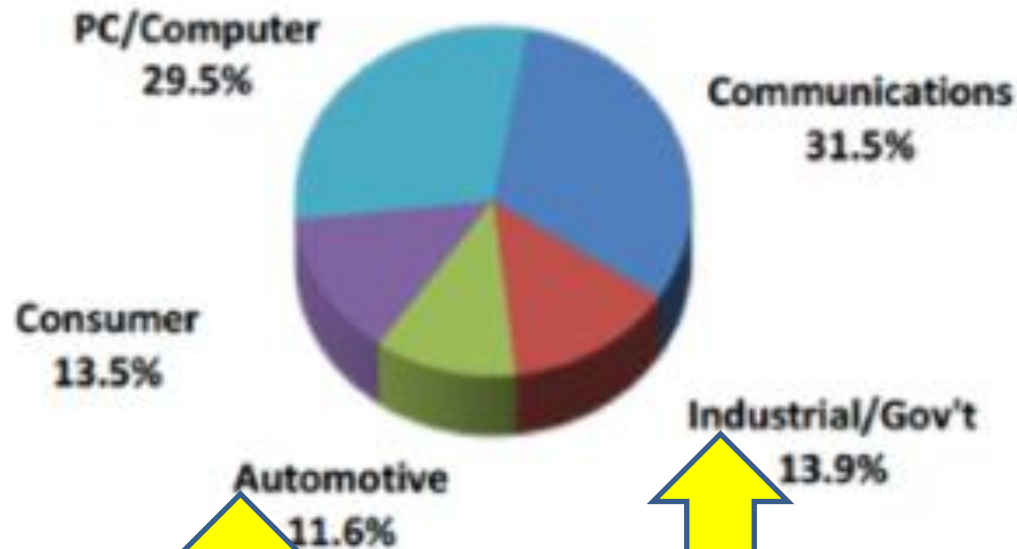
- The term “COTS” (Commercial Off-The-Shelf) refers to a huge EEE Components population, including all the commercial grade ones (industrial, commercial, consumers, automotive etc.).
- Referring to COTS, there should be no place for hasty generalization.
- **Quote:** "All generalizations are false, including this one." - Mark Twain.



# COTS Population (cont)

2016 Total Global Semiconductor Market \$339 Billion

Percent of Semiconductor \$ Demand



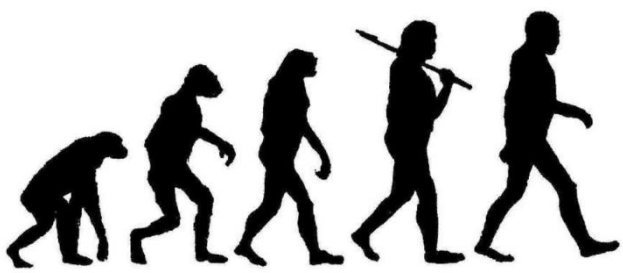
**COTS Candidates for space applications**



# COTS Characteristics

- High Volume Production ensure efficiency of using statistical tools.
- Statistical Process Control (SPC) used in production line to prevent defects, translated into reliability.
- Better lot homogeneity, higher the value of sampling.
- No screening.

# Global Developments



- **Decrease of Military/Space Components** market today to 0.1% of the world market (in dollars) from 60% in the 1960.
- **Components Availability** are dictated by manufacturers' decisions based on market demand.
- **Huge Technological Progress** in solving reliability issues encountered in the last four decades.



# Global Developments Impact

**GLOBAL DEVELOPMENTS**

**lead to**

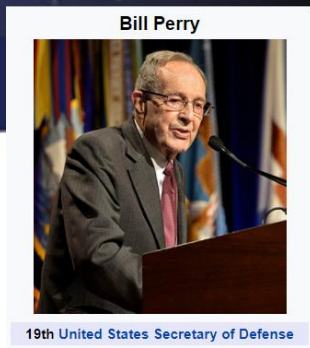
**Cultural Change**

**from**

**Use of Space/Military EEE Components**

**to**

**Use of Commercial EEE Components**



# 1994 Perry memo

- 1994 Perry's memo legalizes the use of COTS in military applications.
- Space applications are exempted.
- **Main drivers:**
  - Defense Budget shrinking.
  - Military components shrinking availability.
  - Need for advanced technologies.

## 1994 Perry memo (cont)

**MEMO**

- The memo states "The use of military specifications and standards is authorized as a last resort, with an appropriate waiver."
- The reversed components selection priority order is clear.
- It is big step to recognize officially the global developments, in an atmosphere of strong resistance to change.





## 1994 Perry memo (cont) Cost Saving

### REMEMBER

- The transition to COTS has a big potential for cost savings in **military applications**.
- The cost savings are realized with COTS **used as is**.
- For **space applications** the COTS are **not used as is**.



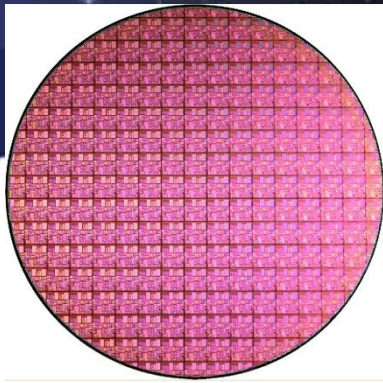
# Methodology Change

- The global developments lead to the need for a new methodology adapted to deal with **COTS** for military projects. The space applications were exempted from 1994 Perry's directive.
- The EEE Components Selection Policy has been changed to **COTS becoming first priority selection.**
- A 20 years retrospective summary of **properly selected COTS** use across various military (air, ground, sea) and space applications (LEO) proves that **COTS are OK.**



# MIL-PRF/QML Methodology

- Liberalized methodology following 1994 Perry's directive.
- Transition from MIL-SPEC cookbook "how to" specifications to performance specifications.
- Transition from component level QPL to product line level QML.
- Components manufacturers get the authority to eliminate justified non-value added screening/testing steps.



## COTS

- Following 1994 Perry's directive Commercial Off-The-Shelf (COTS) has been legalized for use in military applications.
- COTS dominate the global market (99.7% in \$).
- Market Size = Incentive to invest in technological developments.
- High Volume Production = Valued Statistical Tools in Process Control = Reliability.
- Most failures are due to component manufacturing defects.



## COTS in Space Official Policy

- The main leading COTS in space policy documents:
  - NASA PEM-INST-001 (June 2003) - Instructions for Plastic Encapsulated Microcircuit (PEM) Selection, Screening, and Qualification.
  - ESA ECSS-Q-ST-60-13C (21 October 2013) - Space product assurance commercial electrical, electronic and electromechanical (EEE) components.



## COTS in Space Official Policy (cont)

- The traditional methodology of dealing with space/military grade EEE components has been extended (with some tailoring) to commercial EEE components.
- The policy imposes on the user a "**last resort**" a **COTS** selection path vs. preferred Space/MIL components.
- The selection of COTS is penalized.

# COTS in Space Debunking Myths



- **Myth 1:**  
**Incorrect interpretation of the term "space qualified".**
- The environmental requirements to be met are various, depending on many parameters like orbit, mission criticality, mission duration, etc.
- The term "space qualified" shall be fully understood in context of the specific component specification and in context of the intended application.
- The term “space qualified” refers often to the component quality level, unless RHA is specified.



# COTS in Space Debunking Myths

- **Myth 2:**  
**The main drive to use COTS in space is cost savings.**
- Compare apple to apple, namely component ownership cost.
- Component Ownership Cost = Component Pre-procurement Cost (NRE) + Component Procurement Cost (RE) + component Post Procurement Cost (NRE).
- The main drive: component availability to meet performance and/or Size, Weight, Power (SWaP).





## COTS in Space Debunking Myths (cont)

- **Myth 3:**  
**Incorrect interpretation of the term "space heritage".**
- Compare apple to apple, namely mission to mission.
- Space missions are various:
- Scope: scientific, in orbit demonstration, operational ...
- Orbits: LEO, GEO.
- Mission duration: <1 year to 15 years.



## COTS in Space Debunking Myths (cont)

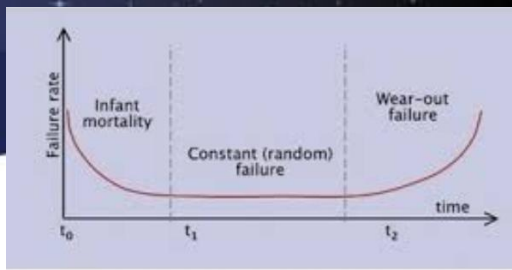
- **Myth 4:**  
**Use of terms "quality" and "reliability" interchangeably.**
- Quality and reliability are two terms referring to two entirely different aspects of the behavior of a component over its lifetime.
- Quality measures how well the facility produces components that meet the specifications at the start of use.
- Reliability is the probability of a component meeting the relevant specification over the lifetime.



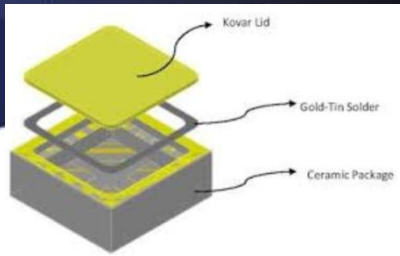
## COTS in Space Debunking Myths (cont)

- **Myth 5:**  
**COTS reliability cannot be ensured, unless they are 100 percent tested and screened.**
- Reliability cannot be tested into the component.
- The qualification and screening are not considered as a substitute for manufacturing control, but rather as risk-mitigation measures.
- Process (design followed by manufacturing) builds reliability into the component.
- Statistical Process Control (SPC) addresses the reliability issue.

# COTS in Space Debunking Myths (cont)



- **Myth 6:**  
**Meeting absolute quantitative limit of reliability is required in technical specifications in order to achieve the needed mission reliability.**
- MIL-HDBK-217F explicitly states: “A reliability prediction should never be assumed to represent the expected field reliability.”
- As MIL-HDBK-217F admits, “those who view the prediction only as a number which must exceed a specified value can usually find the way to achieve their goal without any impact on the system.”



## COTS in Space Debunking Myths (cont)

- **Myth 7:**  
**Plastic encapsulated semiconductors (PEM) cannot be used for space applications.**
- The problems encountered in early stages (from the 1960s) with non-hermetic plastic encapsulated semiconductors caused the military and space components policymakers to taboo (avoid or ban) their use in military and space applications.
- If properly stored, there is no problem using non-hermetic components in space.
- In space there is no moisture.



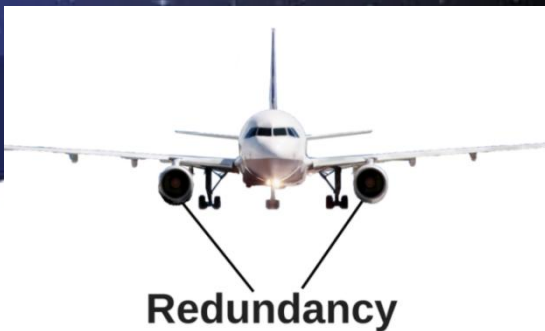
## COTS in Space Debunking Myths (cont)

- **Myth 8:**  
**COTS manufacturing is not controlled sufficiently.**
- The history does not show that a central control has been efficient for military components.
- The military-level qualified components (widely used in space) and COTS have the same lack of wafer traceability problem.
- The space industry turns a blind eye on the lack of wafer traceability for traditionally accepted military level components, but penalizes COTS in space because of the same traceability issue!



## COTS in Space Debunking Myths (cont)

- **Myth 9:**  
**Success in space missions can be achieved only by means of a conservative approach.**
- Space missions are inherently risky.
- No approach, not even a conservative one, can avoid failures.
- The name of the game is risk management.
- Today, there is enough proof (see U.S. private space industry) that progressing with a more liberal approach is a valid way to success.



## COTS in Space Debunking Myths (cont)

### ● **Myth 10:**

**Redundancy is a magic solution to enable the use of softer radiation components.**

- Redundancy, if found necessary, is a good practical solution for lowering the probability of system failures.
- The same type of components are expected to fail independently in the same design.
- This may be outweighed by other risk factors, such as human design error, generic failure modes, etc.
- True redundancy: implementation with different designs designed by different teams.



# COTS in Space - The Future Input to Forecast



- **Input Data for the Forecast:**
- The traditional MIL methodology for space and military applications, **based on heavy testing/screening of hermetically sealed electronic components**, is deeply rooted in the ongoing environment of resistance to change.
- EEE COTS components, in spite of huge technological developments, **were banned for decades to be used in military and space applications.**

# COTS in Space - The Future Input to Forecast (cont)



- The MIL traditional methodology rigidity and the commercial market dominance lead to a **considerable technological lag** of military/space EEE components behind commercial ones.
- **The military/space EEE components market size** led to components manufacturers business decisions to leave the military/space market, further affecting the availability.
- It has been proven that **components manufacturers are independent** in taking business decisions.

# COTS in Space The Future (cont)



- **Budgets are shrinking.**
- After long debates the US DoD officially **was compelled** (by global developments) to recognize **the legitimacy of usage of EEE COTS components in military applications.**
- The decision to use of EEE COTS components in military applications has been proved as a **successful** one from every aspect.

# COTS in Space - The Future Input to Forecast (cont)



- The above decision has led to replacing the MIL traditional methodology with the QML concept, a liberalized version of the traditional one, **infused with elements of commercial practices.**
- **The space applications have been exempted** (DoD is not responsible for space) from the above decision.
- Meanwhile, within local initiatives, **EEE COTS components were successfully used in space applications.**

# COTS in Space - The Future Input to Forecast (cont)



- Extremely slow space policy makers decision taking led to a **last resort** EEE COTS components penalized methodology.
- The present space policy leads to **preference** of military/space grade, hermetically sealed EEE components in space applications.
- The only thing certain about the availability security of the military/space EEE components is **uncertainty**.

# COTS in Space - Forecast



**FORECAST**

- It is obvious that without electronics the space industry cannot survive. Consequently, the **availability** of the electronic components is a **MUST**.
- Presently, most of the space designs are based on military/space grade hermetically sealed electronic components, meeting the space agencies' policies.
- The direct consequence is to commit those designs to **insecure components availability**.

# COTS in Space – Forecast (cont)



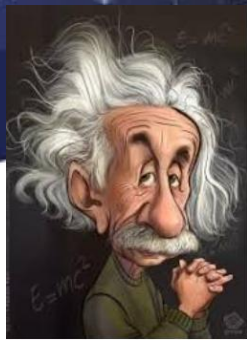
- The availability of military/space grade EEE Components depends solely on business decisions By Components Manufacturers, based on a miniscule space demand (less than 0.3% in \$).
- The business minded movement of the semiconductor industry to economy of scale cannot be stopped.
- Not profitable markets will disappear.

# COTS in Space – Forecast (cont)



- Like for military, COTS in space is considered a viable disruptive alternative.
- The policy makers' duty should be to lead proactively the industry into the future.  
They have to adapt to the NewSpace philosophy, otherwise they may become irrelevant.
- New thinking is urgently needed to accelerate new policy creation efforts.





# COTS in Space Official Methodology To be changed

- Albert Einstein wrote: “We cannot solve our problems with the same thinking we used when we created them.”

